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# Coronavirus (COVID-19) and Your Business

At time of publication, the Canadian public health risk associated with COVID-19, or Coronavirus, was still assessed as LOW. However, with Coronavirus spreading quickly in more densely populated countries and areas, it has now been classified as an official pandemic by the World Health Organization.

Pandemics like Coronavirus do not represent traditional business risks, but regardless of this, many Canadian businesses will likely feel the impact of COVID-19 both directly and indirectly. In addition, just as the Public Health Agency of Canada is responsible for mitigating the risk to Canadian individuals and healthcare providers, business owners and leaders play an important role in protecting their employees' health and safety and ensuring preparedness through programs like business continuity plans.

## CORONAVIRUS IS CHALLENGING HOW MANY ORGANIZATIONS RESPOND TO RISK.

Many organizations prepare for risks that relate to their physical or digital assets (buildings, equipment or machinery, systems, websites, data etc.). However, in the case of COVID-19, while these assets remain intact and available, it's the employees, suppliers, and customers who are more likely be affected, and in turn, affect your business.

#### CONSIDERATIONS FOR PANDEMIC PREPAREDNESS



#### **Review your current Business Continuity Plan (BCP)**

Start with the basics. What protocols or plans does your business currently have documented and in place? If your business does not have a formal BCP, use this situation to begin taking stock and documenting your needs and risks.

- Determine your minimum required staffing levels for critical business functions so you can keep operating
- Determine the technology requirements for staff to work remotely, and have them available

### CAN INSURANCE HELP?

With Coronavirus headlining the news, there is one question consistently being asked: is my business covered?

Many business owners are currently experiencing, or anticipating, losses in sales and closures which may lead to questions regarding business interruption coverage within property policies.

### PROPERTY DAMAGE & BUSINESS INTERRUPTION

Property insurance policies—and the resulting business interruption coverages—require physical damage by an insured peril to trigger a claim. Insurers are unlikely to view the introduction of COVID-19 as a direct cause of physical loss or damage.

While COVID-19 may represent an unforeseen event, the intent of most property policies is NOT to cover a loss resulting from a virus.

#### **COMMERCIAL GENERAL LIABILITY**

General liability policies may respond to pandemic events if a business (the insured) has been negligent in, or found to be liable for, failing to protect people/third parties from infection where it is considered they have a duty. Liability would be fairly difficult to prove if businesses act in a reasonable manner to protect or safeguard those individuals/third parties. However, coverage could be triggered if liability is legally established.

Reviewing your coverage is an important step in pandemic preparedness, but you don't need to be an insurance expert. We're here to help.

It is important to note that any coverage analysis must be based upon the wording of an insured's specific policy(ies) insurance. This overview has been provided as general guidance and is not intended to address specific risk or policy circumstances.



#### **Establish a Pandemic Task Force**

This task force should include key internal personnel with representation from Leadership, HR, Communications, IT, and labour representatives if applicable. Tasks may include:

- Identifying a pandemic coordinator, team lead, or point person at each business location—documenting key contacts
- Identifying essential services and providers—documenting key contacts
- Identifying essential employees and critical business functions (ie: payroll, IT, etc.)
- Determining and documenting potential business impacts
- Reviewing insurance policies for potential coverages
- Monitoring reliable media outlets for public health information, resources, and emergency updates

Add your Insurance Advisor as a key contact in all Business Continuity Plans:

Prior to an event they can help mitigate risk.
During an event they'll help you understand your coverage, and advocate on your behalf.



#### Determine your corporate philosophy and approach to:

- Office, surface, and personal hygiene
- Work from home capabilities and policies:
  - Is your workforce equipped to work from home during self-quarantine? Do your corporate sick-leave or remote work policies reflect the correct supports and protocols?
  - If working from home is not a possibility, are you able to train and prepare casual or part-time labour as required should larger numbers of staff become ill or require quarantine?
- Business travel—particularly international travel
- Guest/visitor management
- Self reporting policies for illness and travel—including your approach to the employees' rights to privacy
  - Establish protocols for staff self-quarantine based on reported travel or symptoms of illness



#### **Communications**

Ensure you communicate facts, not fiction. Use reputable resources and clear, concise language when communicating with employees. Best practice includes communicating consistently—from a single source or key person—so that employees do not receive mixed messages and are kept informed of all pertinent business interruptions or pandemic updates.

• Remind all staff of current, or updated, Corporate Policies and Guidelines



#### **BCP** Assessment and Improvement

It's important to assess the effectiveness and capability of your continuity plan regularly. Is it achieving your desired goals? Have you identified roadblocks or bottlenecks in its implementation? Or, have bumps in the road demonstrated that you need to implement improvements? Conduct post-event retrospectives and document what went well, and what could have gone better. Ensure you include actionable take-aways and do not let them fall by the wayside once the threat or risk is gone. Continual review and improvement is key.

If you have questions specific to your business, or would like additional information, please reach out to your Lloyd Sadd Advisor.

LET US HELP YOU MANAGE YOUR RISK

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